

20
22

FY22
Results Announcement
and Strategy Update

31 December 2022



Format for the day

Topic	Speaker
FY22 Performance	Myles O'Grady, Group CEO
FY22 Financials	Mark Spain, Group CFO
Strategy Update	Myles O'Grady, Group CEO
Medium Term Financial Outlook	Mark Spain, Group CFO

FY22 Performance

Group CEO
Myles O'Grady

Strong strategic progress and financial performance in 2022

FY22 financial performance

10.6%
ROTE¹ in
FY22

- Underlying PBT of €1.2bn
- Total income² +11% y/y, reflecting higher net interest income and growth in fee income
- Strong cost discipline maintained; like-for-like costs lower, cost to income ratio⁵ reduced to 54%
- NPEs down 40%, NPE ratio 3.6% (2021: 5.5%)

Strategic progress accelerated in 2022

+11%
New customer relationships³
(+c.440k)

- AUM +c.75% to c.€39bn, including €18.4bn following Davy acquisition
- c.240k new current accounts opened (+c.100% y/y); €11bn growth in Irish customer balances
- Bank of Ireland is the only privately held domestic bank in Ireland, following State sell down
- €7.8bn KBCI portfolio acquisition completed and portfolios safely migrated

Step change in outlook reflected in new financial targets

€350m
Distribution for 2022⁴
(FY21 €104m)

- New annual financial targets for 2023-2025 post strategy update
 - c.15% ROTE¹ (based off 14% CET1)
 - Cost to income ratio⁵ < 50%
 - Build to c.40% ordinary dividend pay-out ratio⁶
 - Distribution of surplus capital to be considered annually

¹ Basis of calculation for adjusted ROTE is set out on slide 71

² Including share of associates and JVs; and including additional gains and valuation items

³ Includes c.240k of new current accounts, c.150k of new KBC customers and c.50k of new Davy clients

⁴ Subject to necessary approvals

⁵ Basis of calculation of cost to income ratio is set out on slide 72

⁶ c.40-60% ordinary dividend pay-out ratio in formal distribution policy provides flexibility. This pay-out ratio excludes distributions of surplus capital, which will be considered annually

Key business line highlights

Irish Mortgages

+64%

y/y increase in
new mortgage
drawdowns

- €3.9bn in new mortgage drawdowns; net book growth of 2% (ex NPE disposals)
- Market share increased to 28% (FY21 23%); 31% H2 2022
- Performance supported by enhanced digital and green offerings, while maintaining commercial discipline

Wealth and Insurance

20%

NIAC market share
(2021 20%)

- c.€39bn AUM (+c.75% y/y) – New Ireland Assurance (NIAC) €20.8bn, Davy €18.4bn
- AUM net inflows of €1.1bn in challenging markets
- Davy Private Client NPS +68; NIAC Wealth Advice & Distribution CES +70

Business and Corporate Lending

17%

New SME lending
volumes FY22
(€3.2bn)

- First year of net lending growth in Business Banking Ireland in over a decade
- Banking partner to 6 out of every 10 new FDI companies
- Disciplined approach to International Corporate lending, given macro uncertainties

Retail UK

+10% y/y

Retail UK FY22
operating contribution
(£325m)

- Cost to income ratio further improves to 43% (FY21 45%); (FY17 70%)
- Northridge new business lending +30% y/y
- Further modest deleveraging expected in UK in 2023, in line with strategy; pace will reflect ongoing pricing discipline and market dynamics

Delivering improvements for our customers

Product and service model improvements



+34pts

Improvement in Mobile App CES¹ since launch



-9%

Customer complaints² in 2022 vs 2021



+10pts

Improvement in Customer NPS³ y/y;
Now at highest level ever achieved

Investments supporting further digital adoption



c.95%

Wealth and Insurance products now available on digital channel (vs 31% in 2021)



+21%

Growth in Banking365 active users y/y



c.85%

of new mortgages⁴ being managed digitally

Business model designed to support customer needs with smoother, more personalised digital experience

¹ Customer Effort Score

² Retail Ireland and NIAC

³ Net Promoter Score

⁴ Bank channel customers only



**Significant
progress on our
ESG Strategy**

**Commitment to
green transition
evidenced by
tangible outcomes**



1st

First Irish bank to have Science Based Targets validated by SBTi



c.€8bn

Sustainability-related finance on balance sheet

**Financial Wellbeing
at the heart
of customer
interactions**



> 4 million

Financial Wellbeing engagements via mobile app¹



UN co-lead

on UN Financial Health & Inclusion working group

**Improved colleague
engagement and
culture**



68%

Colleague Engagement Index (+5pts y/y)



76%

Colleague Culture Index (+1pt y/y)

Inaugural Sustainability report; ESG upgrades from Sustainalytics, MSCI and S&P Global

¹ Engagements in response to messages received in-app

Strong track record of delivery through 2018-22 cycle

2018 CMD target outcomes achieved...

	Target	Delivery			Target	Delivery	
ROTE	>10%	10.6%	✓	Cost to income ratio	<50%	54%	✗
Cost level	Costs <€1.7bn	c.€1.65bn	✓	CET1	>13%	15.4%	✓
Cost trajectory	Reduced annually	Reduced annually	✓	Distributions ¹	Prudent & progressive	Distributions resumed Post-pandemic and acquisitions	—

...underpinned by strategic delivery

Significant improvement in Relationship NPS score (+15pts vs end 2018)

#1 Green mortgage lender in Ireland and 1st Irish bank with validated SBTi targets

c.440k new customers following market exits (+11% y/y)

Improvement in Colleague Engagement score to 68% (+19ppts vs 2017)

¹ Distributions recommenced in 2018 (in respect of 2017) at €124m and proposed at €350m in respect of 2022. Distributions paused in 2020/2021 reflecting ECB COVID-19 Recommendations

FY22 Financials

Group CFO
Mark Spain

FY 2022 financial summary

- **Total income 11%¹ higher** vs FY21
- **Net lending of €1.6bn** in Retail Ireland and Corporate; UK deleveraging in line with strategy
- **Operating expenses** 6% higher reflecting strategic investments; expenses **lower on like-for-like basis**
- **Net credit impairment charge of c.25bps**; NPE ratio 3.6% (2021: 5.5%)
- Underlying **PBT €1.2bn**
- **ROTE of 10.6%** on updated methodology; equivalent to ROCET1 of 12.4%
- **Revised CET1 guidance of > 14%**
- **Distribution of €350m²** (FY21 €104m); Fully Loaded CET1 15.4%

¹ Including share of associates and JVs; and including additional gains and valuations items

² Subject to necessary approvals

Strong financial performance in 2022

	FY 2021 (€m)	FY 2022 (€m)	y/y %
Net interest income	2,219	2,482	12%
Business income	636	774	22%
Additional gains, valuation and other items	89	(22)	nmf
Total Income	2,944	3,234	10%
Operating expenses	(1,647)	(1,746)	6%
Levies and Regulatory charges	(130)	(143)	10%
Operating profit pre-impairment	1,167	1,345	15%
Net impairment gains / (charges)	194	(187)	nmf
Share of associates / JVs	5	40	700%
Underlying profit / (loss) before tax	1,366	1,198	-12%
Non-core Items	(145)	(142)	-2%
Profit before tax	1,221	1,056	-14%

	FY 2021 (€m)	FY 2022 (€m)	y/y %
Net interest margin (NIM)	1.86%	1.96%	+10bps
Cost income ratio ¹	58%	54%	-4ppt
Underlying earnings per share	100.2c	87.0c	-13%
Return on Tangible Equity (RoTE) – adjusted ²	12.0%	10.6%	-1.4ppt
TNAV ²	880c	901c	2%

¹ See slide 72 for calculation

² Updated basis of calculation is set out on slide 71. 2021 has been restated on the same basis

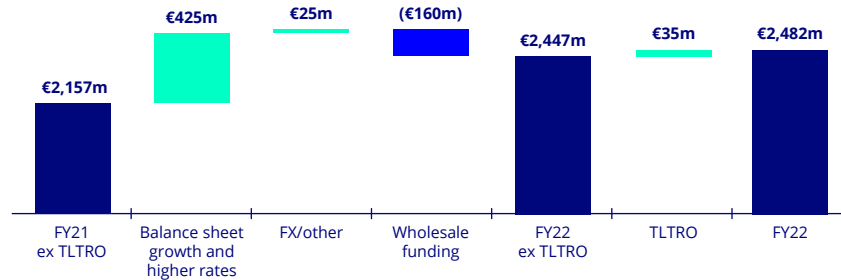
³ Including share of associates and JVs income

⁴ Excluding Davy impact and one-off investment to capture opportunities from exiting banks

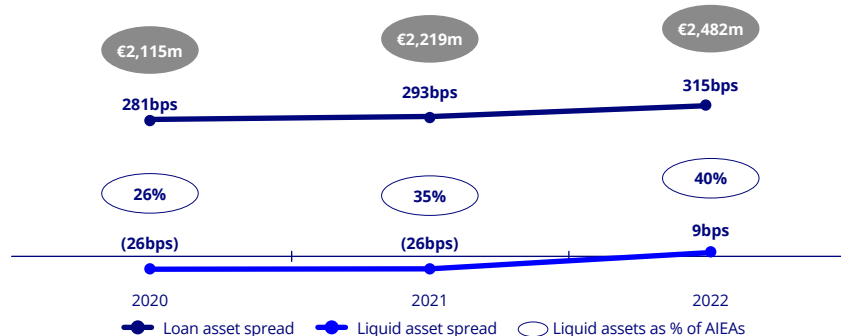
- FY 22 performance reflects positive business momentum, continued focus on efficiencies and more normalised impairment charge
- Operating profit pre-impairment +15% y/y reflecting
 - Net interest income +12% reflecting higher interest rates, higher customer balances and business momentum
 - Business income³ +27% reflecting Davy acquisition and increased customer activity (+15% ex Davy)
 - Operating expenses +6% y/y; 0.4% lower on a like-for-like basis⁴
- Net credit impairment charge (€187m); reflects cautious macroeconomic assumptions and portfolio activity
- Adjusted ROTE² of 10.6%, decline vs FY21 primarily due to a more normalised impairment charge

Net interest income 12% higher

Net interest income movement



Net interest income²



2022 Performance

- Net interest income (NII) +12% y/y primarily driven by
 - Higher liquid asset income reflecting higher interest rates and growth in our Irish deposit franchise of €11bn (including c.€7bn from new customers)
 - Higher UK NII reflecting higher interest rates and the benefits of the Group's value over volume strategy
 - Higher lending income in our other franchises
 - Partially offset by higher wholesale funding costs
- Pricing discipline maintained; loan asset spread 22bps higher vs 2021

2023 Outlook

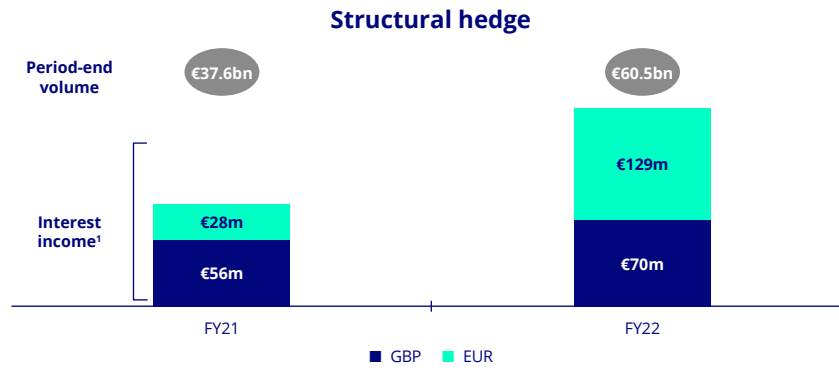
- Q4 2022 NII (ex TLTRO) c.€3.0bn on annualised basis
- 2023 NII expected to be over 12% higher than Q4 2022 annualised level, reflecting
 - underlying business momentum
 - acquisition of KBC portfolios in Feb 2023 and
 - higher interest rate expectations in 2023³

¹ c.€62m of TLTRO income included in 2021 NII, €35m included in 2022 NII

² Spread = Loan asset yield or Liquid asset yield less Group's average cost of funds, excludes NII impact from TLTRO

³ Interest rate assumptions: ECB deposit rate of 3%, BOE base rate of 4.25% and Fed Funds rate of 4.25% at end 2023

Net interest income resilience from structural hedge



Illustrative NII sensitivity² to parallel shift in interest rates (annualised)

	EUR	GBP	USD	Total
+100bps	€200m	€50m	€20m	€270m
-100bps	(€300m)	(€60m)	(€20m)	(€380m)

- Increased structural hedge volumes of €60bn at end 2022 reflect
 - Increase in current account balances
 - Hedging of current account balances previously subject to negative interest rates
 - Decision to hedge a proportion of demand deposit balances
- Increased income in FY22 reflects higher swap rates and volumes; average yield increased from 23bps to 45bps between FY21 and FY22
- Average duration of hedge portfolio of c.3.5 years at end 2022, with one seventh of the portfolio rolling annually
- NII sensitivity reduced vs HY22³ primarily reflecting increase in structural hedge volumes, with reduction partially offset by balance sheet growth
 - increased structural hedge enhances net interest income resilience

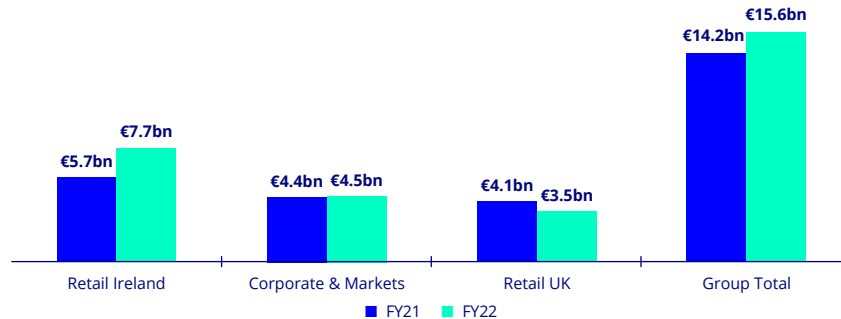
¹ Gross interest income from fixed leg of hedging swap

² The sensitivity assumes (i) an instantaneous and parallel movement in all interest rates, with a starting point of an ECB deposit rate of 2%; (ii) a static balance sheet in size and composition; (iii) assets and liabilities whose pricing is mechanically linked to market or central bank policy rates reprice immediately; (iv) certain other inputs including pass throughs to assets and liabilities. The sensitivities should not be considered a forecast of future performance in rate scenarios as they do not capture potential management action in response to unexpected changes in the interest rate environment. Net interest income sensitivities will change depending on interest rate starting point

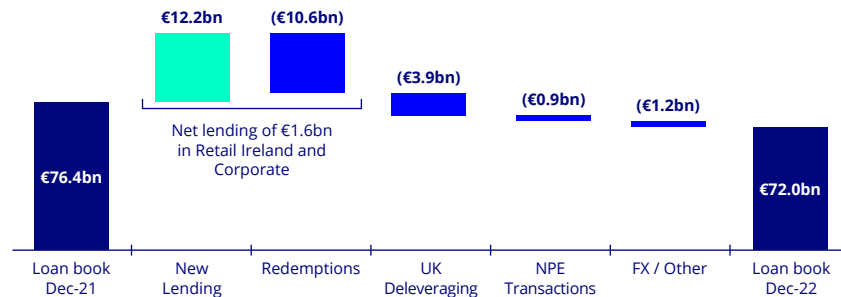
³ Total NII sensitivity at HY22 to +100bps parallel shift in interest rate = €435m

Net lending of €1.6bn in Retail Ireland and Corporate

New lending¹ by division



Group loan book movement



Strong growth in Irish mortgage lending

- Total new lending of €15.6bn in 2022 (+10% y/y)
 - Retail Ireland +36% y/y supported by 64% growth in mortgages
 - Corporate & Markets +2% y/y supported by 7% growth in Corporate Ireland
 - Retail UK -16% y/y driven by reduction in mortgages, reflecting pricing discipline and focus on value over volume
- Net lending of €1.0bn in Retail Ireland and €0.6bn in Corporate in 2022
 - Net lending of €0.7bn in Irish mortgages and €0.2bn in Irish SME; further net lending in Retail Ireland expected in 2023 supported by mortgage lending
 - Disciplined approach to international corporate lending
- UK deleveraging of €3.9bn in line with strategy; deleveraging expected to moderate in 2023, with pace reflecting ongoing pricing discipline and market dynamics

¹ On a constant currency basis

Business income¹ +27% (+15% ex Davy²)

	FY 2021 (€m)	FY 2022 (€m)	y/y %
Wealth and Insurance (incl. Davy)	266	382	44%
Retail Ireland	215	274	27%
Retail UK	2	(36)	nmf
Corporate and Markets	157	169	8%
Group Centre and other	(4)	(15)	nmf
Business Income	636	774	22%
Share of associates / JVs	5	40	700%
Business Income incl. JVs	641	814	27%
Additional gains	17	100	488%
Valuation and other items	72	(122)	-269%
Other Income	730	792	8%

- Wealth and Insurance +44% y/y following acquisition of Davy² (+15% ex Davy) and improved performance on the existing book
- Retail Ireland +27% y/y due to higher customer activity and attraction of new customers
- Retail UK fee expense primarily reflects partnership profit-sharing arrangement, with benefits reflected in net interest income
- Corporate and Markets +8% y/y due to higher FX income and rising interest rates
- Associates and JVs benefitting from recovery of UK travel industry post COVID-19
- Additional gains of €100m primarily reflect gains realised on bond sales in 2022. Valuation and other items charge reflects market volatility

2023 outlook

- Reported business income (including JVs) is expected to be high single digit % lower due to the adoption of IFRS 17³
- Adjusting for IFRS 17, business income is expected to increase supported by growth in Wealth, Retail Ireland and the benefit of a full year of Davy

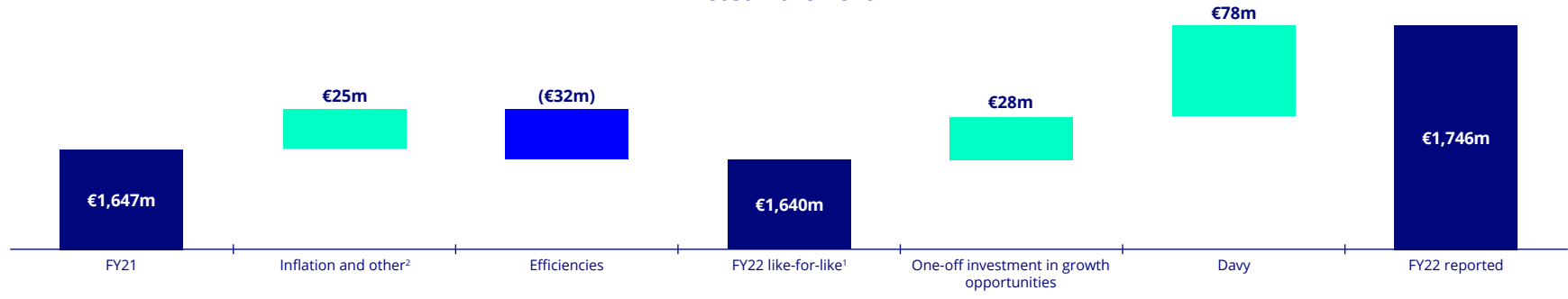
¹ Including share of associates and JVs

² Davy acquired on 1 June 2022

³ Further information on the expected impact of IFRS 17 are set out on slide 73

Like-for-like expenses¹ below FY21

Cost Movement



FY22 operating expenses

- Operating expenses¹ reduction of 0.4% y/y reflects ongoing efficiencies and other reductions, partially offset by inflation and other items²
- Reported costs 6% higher reflecting
 - Davy operating expenses €78m (acquired 1 June 2022)
 - Additional one-off costs of €28m supporting investment to capture opportunities from exiting banks in Ireland
- Levies and regulatory charges of €143m

2023 outlook

- Operating expenses expected to be mid single digit % higher than 2022 reported expenses reflecting
 - Like-for-like expenses broadly in line
 - Full year impact of Davy and IFRS 17³ impacts largely offsetting each other
 - KBC portfolio impact of c.€25m, partially offset by lower strategic investment cost as one off customer onboarding concludes
 - Lifting of variable pay restrictions, with payment performance related
 - Additional investment to drive future efficiencies
- Levies expected to be c.€160m, driven by higher deposit balances

¹ FY22 operating expenses excluding Davy, one-off investment and levies and regulatory charges

² Comprises wage inflation, one off cost-of-living benefit, pension, adverse FX impacts and other items

³ Further information on the expected impact of IFRS 17 is set out on slide 73

Non-core items

Non-core items	FY 2021 (€m)	FY 2022 (€m)
Transformation programme costs	(122)	(50)
Acquisition costs	(2)	(54)
Customer redress charges	(22)	(29)
Investment return on treasury stock held for policyholders	(8)	(8)
Gross-up for policyholder tax in the Wealth and Insurance business	24	(2)
Other	(15)	1
Total non-core items	(145)	(142)

2022 non-core items

- Net non-core charge of €142m primarily comprising
 - transformation programme charge (€50m) primarily related to Retail UK restructuring
 - acquisition costs (€54m) with €44m relating to Davy transaction and €10m relating to KBC transaction¹
 - Customer redress charges (€29m) primarily relating to completion of Tracker Mortgage Examination review

2023 outlook

- 2023 non-core items expected to be lower than 2022

¹ Davy figure includes €11m relating to deferred consideration payable to certain Davy employees, which is treated as remuneration under accountancy rules

FY22 net impairment charge of €187m or 25bps

IFRS 9 models and management adjustments (PMAs)

(€20m) charge

- IFRS 9 model updates (€137m) reflecting downgrade of macroeconomic outlook and model parameter updates
- Net gain of €117m on PMAs in 2022 reflecting
 - Unwinding of PMAs of €177m (primarily COVID-19 PMA of €132m)
 - New PMA of €60m for SME NPEs earmarked for disposal

Loan loss experience and portfolio activity

(€167m) charge

- €214m charge split evenly over H1 and H2; primarily reflects net losses on case specific credit events and legacy NPE reduction
- €47m gain related to one-off recoveries received between 2018-2021 in respect of loans previously subject to ILA utilisation

FY 2022

Prudent approach applied in setting macroeconomic scenarios¹

31 December 2022	2023	2024	2025-2027
Ireland Probability Weighted Scenario			
GDP growth	3.0%	3.2%	3.1%
Unemployment	5.4%	5.8%	5.7%
House Price Index	-4.7%	-2.1%	0.9%
Commercial Real Estate Prices	-7.8%	-4.0%	1.0%
Delta vs Central Scenario			
GDP growth	-1.1%	-0.6%	0.0%
Unemployment	0.5%	0.9%	0.9%
House Price Index	-4.7%	-2.1%	-1.1%
Commercial Real Estate Prices	-1.8%	-1.5%	-0.9%

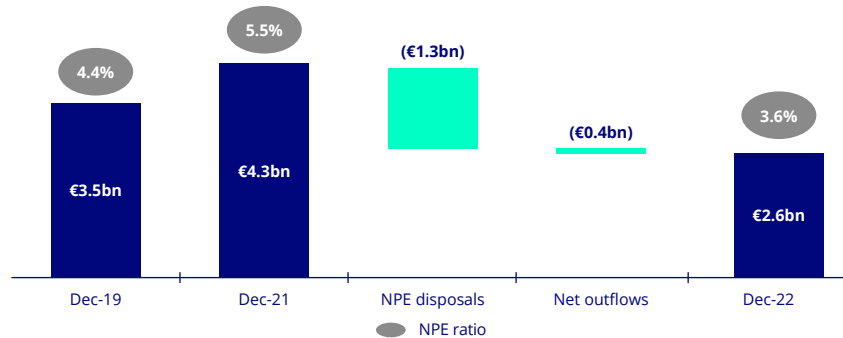
FY23
Outlook

Subject to no material change in the economic conditions or outlook, we expect the 2023 impairment charge to be mid-30s bps

¹ See slide 64 for 2022-2027 macroeconomic assumptions used in IFRS 9 models

Significant reduction in NPEs

NPE movements – NPE ratio declines to 3.6%



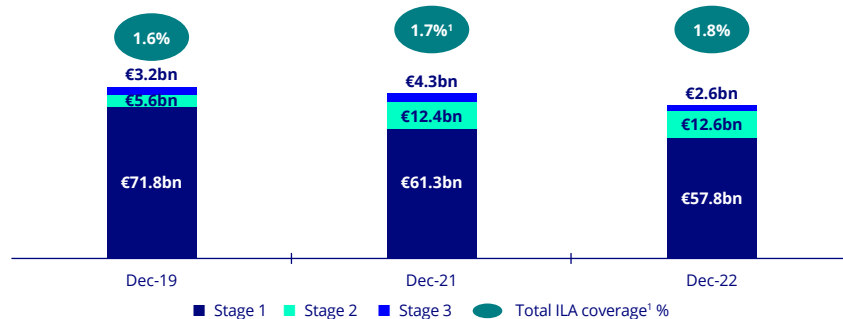
Non-performing exposures c.40% lower y/y

- NPE ratio significantly reduced following NPE disposals in H2 2022, now at 3.6%; 3.4% pro forma post KBC acquisition
- Proven track record of
 - Sustainable solutions with customers
 - Successful transaction execution
- Ambition remains to further reduce NPE ratio

Prudent provisioning approach – coverage level increased

- Coverage level¹ higher than 2021 and pre-COVID, alongside material reduction in NPEs
- Stage 2 volumes reflect pro active approach to performing asset quality categorisation
- Combined coverage on Stage 1 and 2 loans is c.40% above pre-COVID levels, increasing from 0.43% to 0.61%

Group loan book by stage



¹ 2021 ILA coverage level is a pro-forma calculation reflecting coverage on loans and advances excluding NPEs disposed of in 2022

Strong capital generation supports material step up in distributions

Fully Loaded CET1 ratio



Strong capital generation

- Organic capital generation of 135bps; significant step up in H2
- RWAs increased by c.€1.3bn, primarily reflecting loan book mix
- Capital position supports acquisition of KBC portfolios (c.110bps); completed in Feb 2023
- IFRS 17 implementation expected to impact CET1 by (c.30bps)
- Regulatory CET1 ratio of 15.9%; 585bps headroom to capital requirements

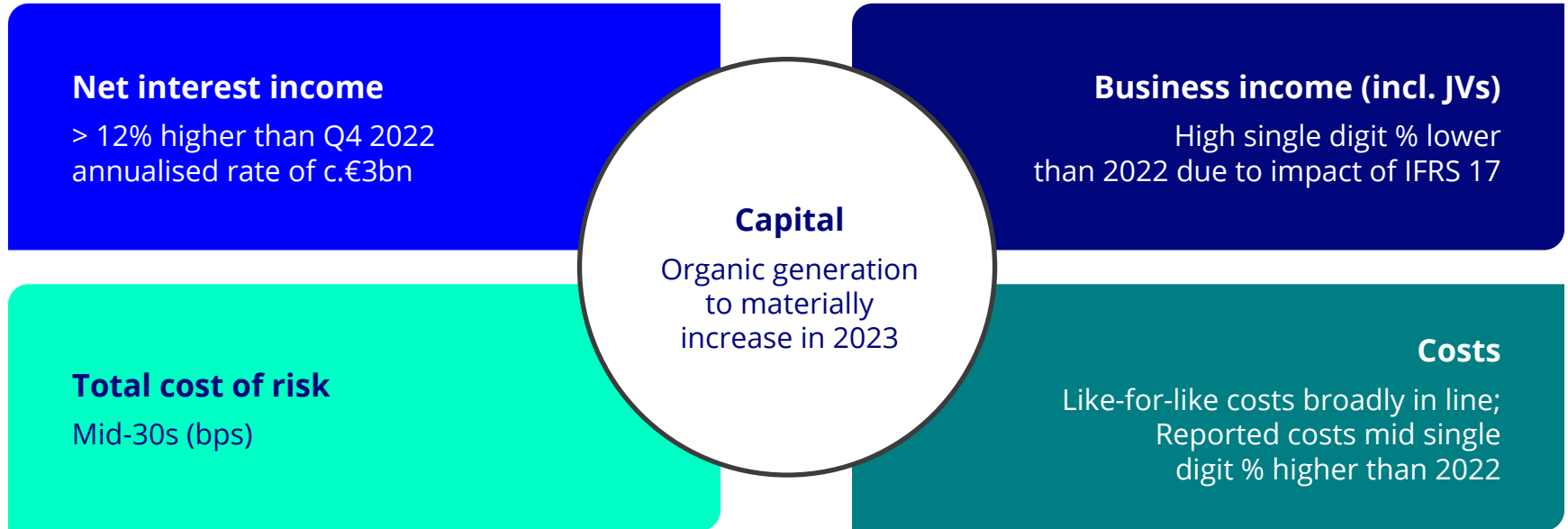
Distributions and capital guidance

- Total distribution of €350m, equivalent to 75bps of CET1
 - €225m ordinary dividend; 25% pay-out ratio of statutory profit
 - €125m additional distribution via share buyback, subject to regulatory approval
- CET1 guidance of >14% reflects updated management consideration as Group embarks on new strategic cycle, with updated distribution policy

¹ Net organic capital generation primarily consists of attributable profit after impairment and movements in regulatory deductions

² RWA movements from changes in loan book mix, asset quality and movements in other RWAs

2023 guidance¹



¹ See slides 17 (net interest income), 20 (business income), 21 (costs) and 23 (cost of risk) for more detail on each element of 2023 guidance

Strategy Update

Group CEO
Myles O'Grady



Bank of Ireland - The National Champion Bank

Unique opportunity – Highly attractive markets, differentiated model



Highly attractive market and demographics

Ireland is the
fastest growing
economy in the EU

+6ppts¹

Irish economic growth vs
EU average 2023-25 (fastest in EU)

4.4%

Ireland unemployment
rate January 2023

Ireland has a younger
population and higher
savings ratio than most
other EU countries

33%

of population less than 25 years old
(7ppts > EU average)

19%

Irish savings ratio²
(highest in EU)

Banking sector has
consolidated with two
mainstream banks
departing in 2022

+11%

Growth in new BOI
customers

+c.€11bn

Retail Ireland balances in 2022 (+18%) as
customers switched due to exits

Global macro uncertainties and non-traditional competition are risks the Group is carefully managing

¹ Cumulative

² CSO Household savings ratio Q3 2022

Differentiated business model is increasing value creation

Leading, full-service bank with c.440k new customers¹ (+11%)

Leading ROI
Retail
franchise

>2.0m

Active personal
customers

Leading Business
and Corporate
franchises

c.300k

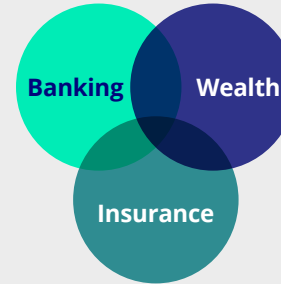
Active business/
corporate customers

Bolstered
by recent market
moves

c.200k

New customers
from Davy and KBC
acquisitions

Unique wealth offering; Ireland's only bancassurer



Complementary international footprint

- Diversified across 6 countries with significant allocation to the UK
- #1 banking partner for Foreign Direct Investment (FDI) in Ireland



€48bn²
(60%)



€25bn
(31%)



€7bn
(9%)

Gross lending (% of total⁴)

Strong financial profile (2022)

Attractive
returns

10.6%

ROTE
(410bps
improvement³)

Strong capital
position

15.4%

CET1
(160bps
improvement³)

Effective risk
management

3.6%

NPEs
(470bps
improvement³)

¹ Included within active customer numbers

² 2022 pro-forma including impact of KBC acquisition

³ Comparisons vs 2017




⁴ Based on geographic location of customers

Purposeful and sustainable growth for our stakeholders

**Bank of Ireland –
The National Champion Bank**



Strategic pillars to deliver 2025 outcomes

Stronger Relationships 	Simpler Business 	Sustainable Company 
<p>Activate Further embedding a digital first customer acquisition model</p> <hr/> <p>Connect Improved customer experiences (>10 Relationship NPS from +4 in 2022)</p> <hr/> <p>Grow Needs-based customer offering, targeting increased product holding (>5% / +250k new products¹)</p> <p style="text-align: center;">Driving Growth</p>	<p><50% Annual cost-income ratio 2023-2025</p> <hr/> <p>+10pts Improvement in customer effort score, from 50 in 2022</p> <hr/> <p>+6ppts Improvement in Colleague Engagement score, from 68% in 2022</p> <p style="text-align: center;">Improving Efficiency</p>	<p>c.15% Annual ROTE target 2023-2025</p> <hr/> <p>#1 for Financial Wellbeing, maintained</p> <hr/> <p>€15bn Sustainable financing, from c.€8bn in 2022</p> <p style="text-align: center;">Enhancing Returns</p>



Delivered through our key business lines

Irish Residential Mortgages	Everyday Banking	Wealth and Insurance	Business and Corporate	Retail UK
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¹ Measured by average product holdings. Baseline c.1.8 products for retail and business customers across Retail Ireland and NIAC

Irish Residential Mortgages | Capture value in a growing market

	Starting point	2025 target outcomes
Market	<p>93% 2022 new lending growth since 2017</p> <p>30k New home construction in 2022; annual underlying demand for 35k+ homes</p>	<p>Increased market share </p> <p>Positioned for continued success </p>
BOI	<p>€30bn BOI mortgage book¹, c.28% market share (flow)</p> <p>1.3% NPES² Risk profile supported by macroprudential rules</p> <p>#1 Position in green mortgage lending</p>	<p>Reduced cost-to-serve </p> <p>#1 in green mortgages </p>
		<p>Market expected to grow by c.5% p.a. BOI market share to continue to grow</p> <p>Maintain risk and commercial discipline</p> <p>Further modernisation of the platform and digital capabilities improving customer experience and efficiency</p> <p>Maintain #1 position and expand green product suite</p>

Stronger Relationships

Simpler Business

Sustainable Company

¹ Pro-forma, including benefit of KBC acquisition

² Irish residential mortgage NPES as % of total Irish residential mortgage stock

Everyday Banking | Protect and grow relationship value



Stronger Relationships

Simpler Business

Sustainable Company

¹ Irish household deposits; Central Bank of Ireland table A.11.1

² c.€49bn excluding deposits

Wealth and Insurance | Market leadership via clear brand propositions

Starting point

Market

c.30%

AUM growth across our key markets since 2017

Market

>€400bn

Substantial markets

- Pensions
- Uninvested deposits
- Investment and retirement

BOI

€39bn

AuM/FuM, market-leading with strong market share

BOI

650k

Customers across all key segments; Ireland's only bancassurer

BOI

#1

In High Net Worth by AuM; Ireland's leading wealth provider

2025 target outcomes

Strong growth above market¹

Leading digital offerings

Financial Wellbeing

#1 partner of choice for Wealth & Insurance in Ireland
5-10% p.a. AUM growth, driver of business income growth
Optimise brands targeting life, pension, protection, wealth and investment

Value creation and scale from BOI customer base, partnerships and technology

Offer leading hybrid **advice, strong protection solutions** and **investment excellence**









Stronger Relationships

Simpler Business

Sustainable Company

¹ While maintaining risk and commercial discipline

Business & Corporate | Serving simple and complex customer needs

Starting point		2025 target outcomes		
Market	 Market consolidation in 2022 following bank exits	 Leading positions in Ireland maintained	Best-in-class Irish franchise delivering net lending growth	
	 Growth in business and corporate lending since 2020 ¹		A sustain and maintain approach to international portfolios Maintaining strong tradition of trusted relationships	
BOI	 Net business and corporate loans	 Enhanced business efficiency	Deploying progressive technology to meet simpler customer needs	
	 Active customer base		 Increased sustainable financing	Sector-specific decarbonisation solutions Advisory services through Davy Horizons 
	 In business banking and FDI			

Stronger Relationships 

Simpler Business 

Sustainable Company 

¹ Central Bank of Ireland data

Retail UK | Continuing to deliver returns through niche strategy

	Starting point	2025 target outcomes
Market	<p>£311bn New UK mortgage lending in 12 months to Sept 2022</p>	<p>Selective growth in Bespoke mortgages¹ </p> <p>Improve intermediary integration Further digitise the customer experience Develop green mortgage propositions</p>
	<p>0.6% p.a. UK GDP growth expected 2023-2025</p>	
BOI	<p>187% Underlying PBT growth since 2017</p>	<p>Growth in car financing¹ </p> <p>Expand distribution network Further digitise the customer experience Develop new EV propositions</p> <p>Northridge FINANCE</p>
	<p>27% Reduction in lending assets since 2017</p>	
	<p>c.20% Market share NI business banking lending</p>	

Stronger Relationships

Simpler Business

Sustainable Company

¹ While maintaining risk and commercial discipline



Practical,
meaningful
ESG interventions

**Managing
environmental
risks; leveraging
opportunities**



c.€15bn

Sustainable financing by 2025
(and €30bn by 2030)



Advisory

Providing leading advice on ESG
(e.g. Davy Horizons for SMEs)

**Delivering impact
across society
through our
activities**



#1

Position for
Financial Wellbeing



50:50

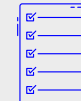
Gender balance target
for senior appointments

**Embedding
Governance into
the "BAU"**



Alignment

Improved transparency and
elevated disclosures and policies



KPIs

Further embedding ESG into
performance assessment



Key outcomes for our stakeholders by 2025

Improved Customer experience and offering

5%

Increase in financial needs met per customer

>10

Relationship NPS score (2022 baseline of +4)

Enhanced Colleague engagement

+6pts

Engagement score (2022 baseline of 68%)

Alignment

Performance related variable remuneration

Continued delivery for Shareholders

c.15%

Annual ROTE 2023-2025

c.40% pay-out¹
Surplus to be considered annually

Meaningful contributions to Society

#1

Financial wellbeing rating maintained

€15bn

Sustainable financing (2022 baseline of c.€8bn)

¹ c.40-60% ordinary dividend pay-out ratio in formal distribution policy provides flexibility. This pay-out ratio excludes distributions of surplus capital, which will be considered annually

Medium Term Financial Targets

Group CFO
Mark Spain



Financial Targets – Step change in returns and distributions

	FY22 Performance	FY23-25 Financial Targets (all targets apply to each year)
Return on Tangible Equity ¹ (ROTE)	10.6%	c.15%
Cost to Income Ratio ² (CIR)	54%	< 50%
Ordinary dividend	25% Of statutory profits	Building to c.40% pay-out c.40-60% policy provides flexibility
Surplus capital	€125m Share buyback ³	Distribution considered on an annual basis ⁴

¹ ROTE basis of calculation set out on slide 71

² Basis of calculation for Cost to Income Ratio set out on slide 72

³ Subject to regulatory approval

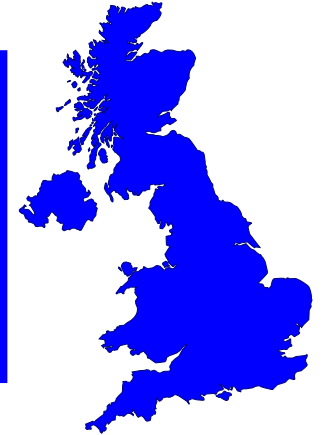
⁴ Distribution level will reflect amongst other things, the strength of the Group's capital and capital generation, the Board's assessment of the growth and investment opportunities available, any capital the Group retains to cover uncertainties (e.g. related to the economic outlook) and any impact from the regulatory and accounting environments

Financial targets based on prudent economic assumptions

Ireland	2023	2024	2025
GDP growth	4.1%	3.8%	3.4%
CPI inflation	6.4%	2.7%	1.9%
Unemployment	4.9%	4.9%	4.8%
House prices (HPI)	0.0%	0.0%	1.0%
CRE prices	-6.0%	-2.5%	1.5%
ECB deposit rate (year end)	3.00%	2.75%	2.50%



UK	2023	2024	2025
GDP growth	-0.6%	0.7%	1.7%
CPI inflation	7.6%	2.7%	1.2%
Unemployment	4.4%	4.8%	4.7%
House prices (HPI)	-7.0%	-4.0%	0.0%
CRE prices	-10.5%	-2.5%	1.5%
BOE base rate (year end)	4.25%	3.50%	3.25%



Prudent approach given the uncertain economic backdrop, while Irish outlook remains supportive



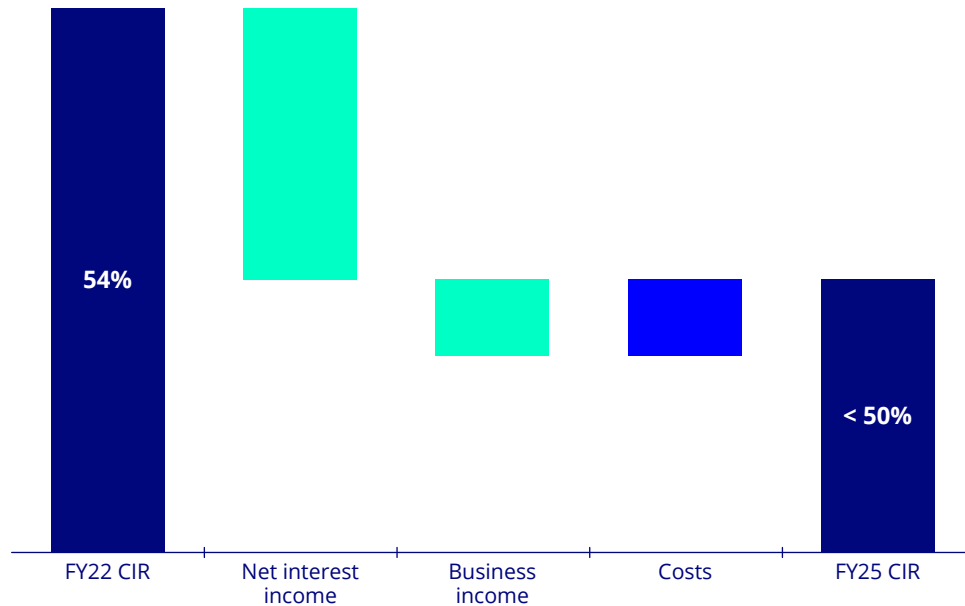
Interest rates projected to decrease in 2024 and 2025, as inflationary pressures recede



Irish mortgage market anticipated to grow to c.€15bn per annum by 2025, supported by new home building of c.25-30k units per annum

Sustainable reduction in cost to income ratio (CIR)^{1,2}

Cost to income ratio 2022-25 (illustrative)



+

Net interest income

Higher rates

Irish mortgages and deposits

KBC acquisition

TLTRO

Funding costs

Business income

Wealth income (incl. Davy)

Retail Ireland income

IFRS 17

Costs

Efficiencies

IFRS 17

Inflation

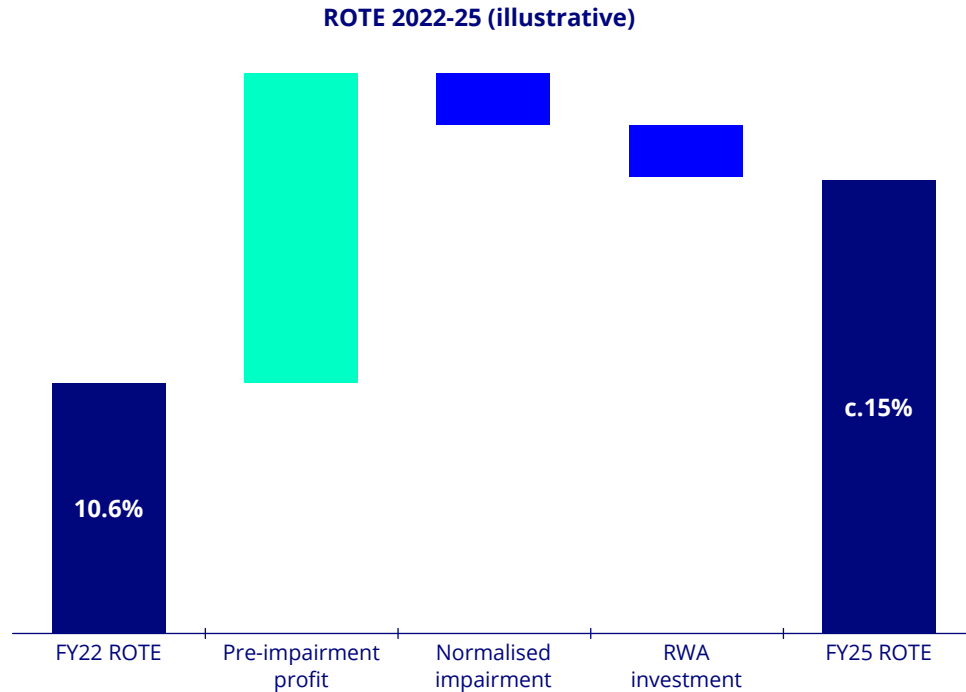
Investment in growth and efficiencies

Variable pay

¹ Basis of calculation for cost to income ratio set out on slide 72

² Bridge shows CIR movement from 2022 to 2025; CIR targeted to be <50% annually through 2023-2025

Value drivers delivering ROTE^{1,2} target of c.15%



Pre-impairment profit

- Interest rates
- Irish mortgages and deposits
- KBC and Davy acquisitions
- Wealth income
- Efficiencies

- Cost inflation
- Investment in growth and efficiencies
- Funding costs

Normalised impairment

- NPE de-risking
- Higher ILA coverage

- Interest rates
- Economic uncertainty

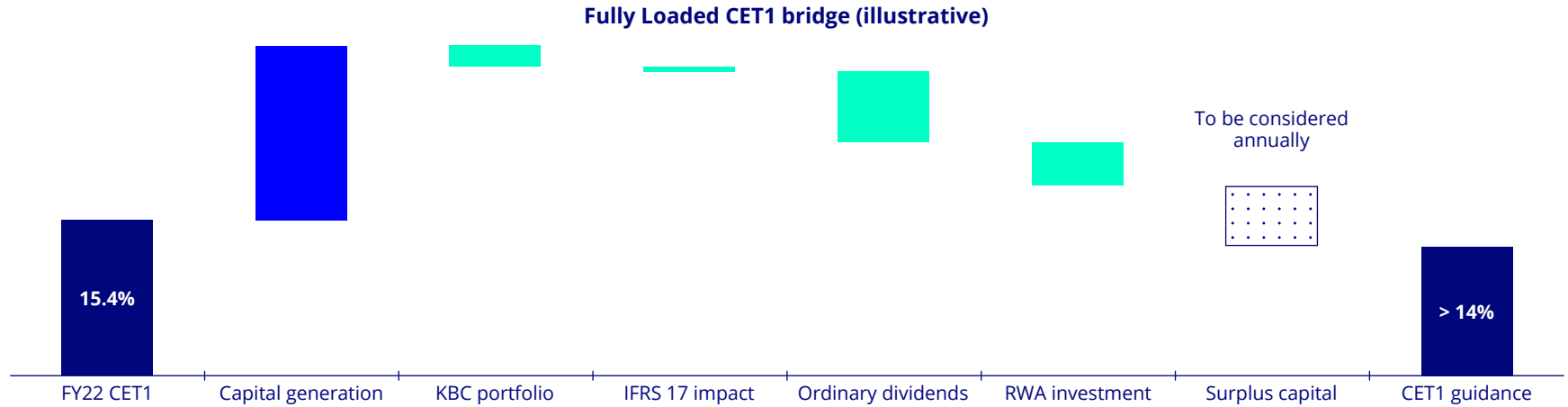
RWA investment

- Loan volumes and mix
- Op risk RWA

¹ Basis for calculation is set out on slide 71

² Bridge shows ROTE movement from 2022 to 2025; ROTE targeted to be c.15% annually through 2023-2025

Highly capital generative business supports attractive distributions



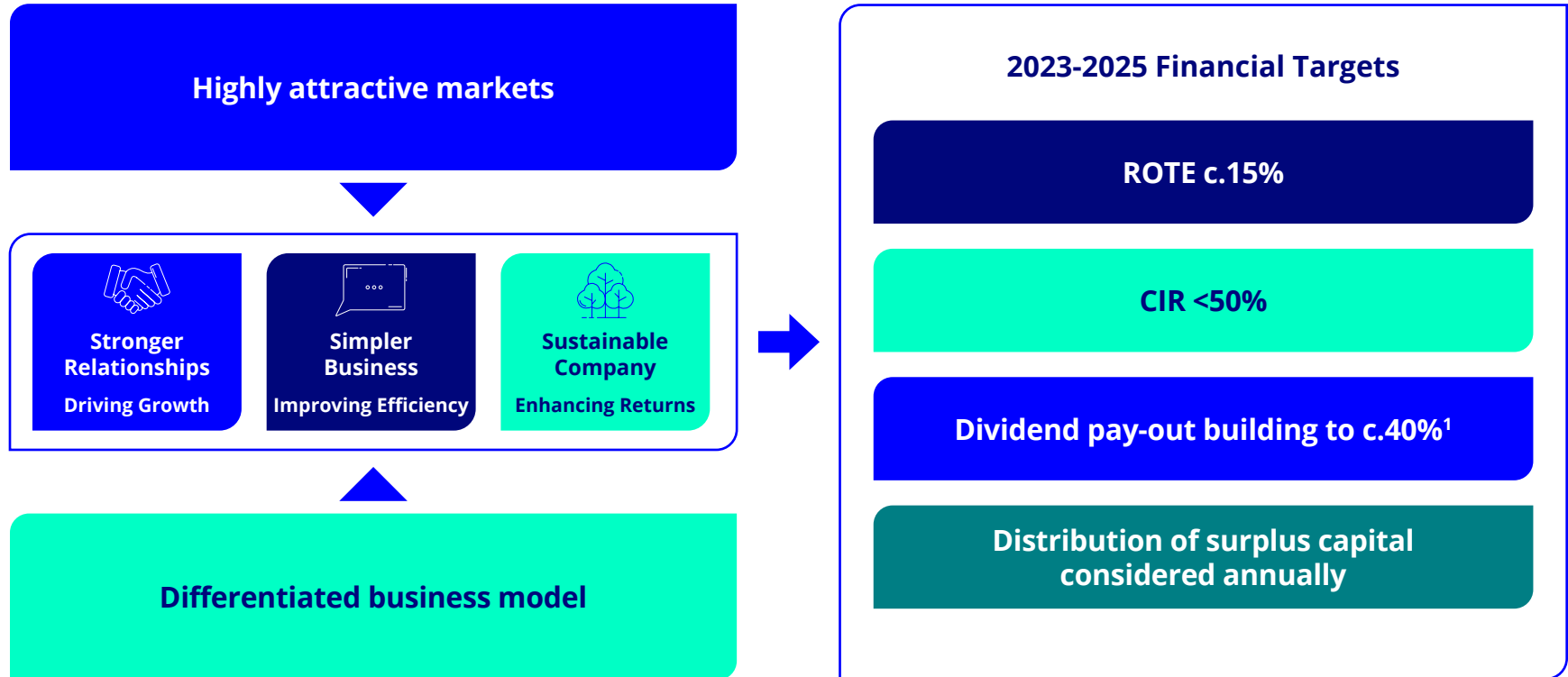
- Material step up in capital generation during 2022; H122 50bps, H222 85bps
- Financial targets supportive of further significant increase in capital generation over planning period
- Strong capital generation supports
 - RWA investment
 - Ordinary dividends
- Distribution of surplus capital to be considered by Board on an annual basis

Concluding remarks

Group CEO
Myles O'Grady



Unique opportunity as The National Champion Bank



¹ c.40-60% ordinary dividend pay-out ratio in formal distribution policy provides flexibility. This pay-out ratio excludes distributions of surplus capital, which will be considered annually

Appendix

Appendix

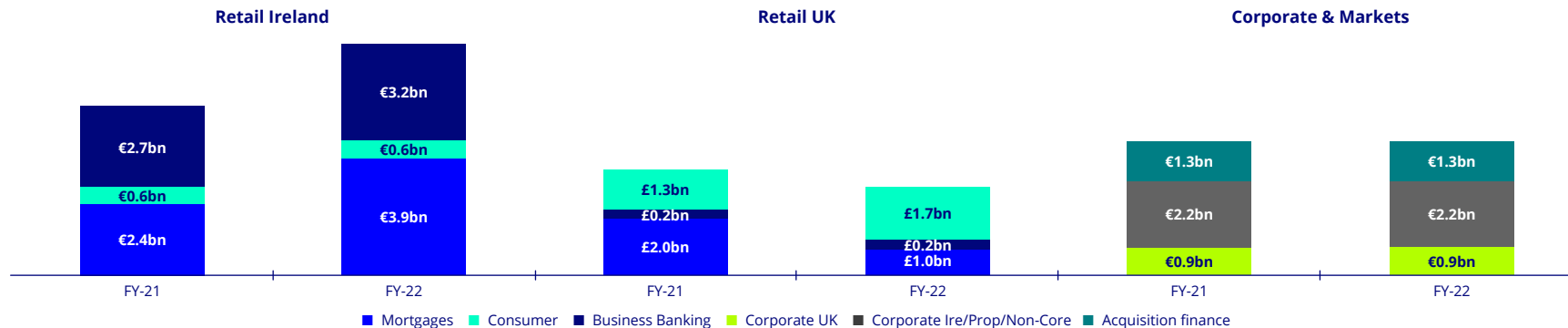
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Overview of customer loans

Profile of customer loans¹ at Dec 2022 (Gross)

Composition (Dec 22)	Ireland (€bn)	UK (€bn)	RoW (€bn)	Total (€bn)	Total (%)
Mortgages	22.5	15.6	0.0	38.0	52%
Non-property SME and corporate	10.9	5.2	5.4	21.5	29%
Property & construction	5.1	1.5	1.8	8.2	11%
Consumer	2.2	3.2	0.0	5.4	7%
Customer loans (gross)	40.6	25.1	7.3	73.0	100%
Geographic (%)	56%	34%	10%	100%	

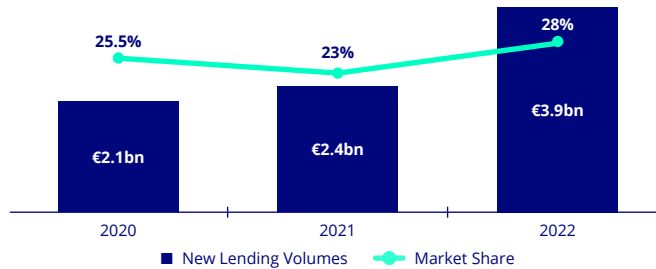
Gross new lending volumes



¹ Based on geographic location of customer

Ireland Mortgages: €22.5bn

New Lending volumes and Market Share



Pricing strategy

- Fixed rate led mortgage pricing strategy which provides value, certainty and stability to our customers and to the Group
- Fixed rate products accounted for c.98% of our new lending in 2022, up from c.30% in 2014

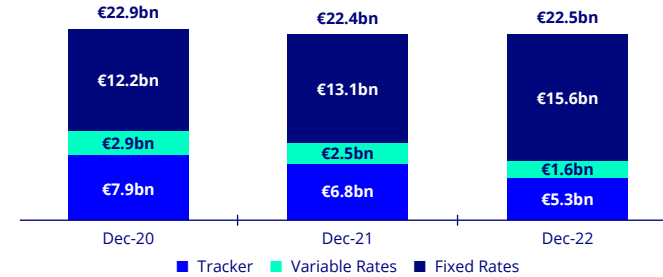
Distribution strategy – continued expansion into broker channel

- The Group has continued building out The Mortgage Store broker channel in 2022, establishing a large network of active brokers at a national level

Wider proposition

- 6 in 10 Ireland first time buyers who take out a new mortgage take out a life assurance policy through the Bank of Ireland Group
- 3 in 10 Ireland customers who take out a new mortgage take out a general insurance policy through the Bank of Ireland Group with insurance partners

Ireland Mortgages (gross)



LTV profile

- Average LTV of 51% on mortgage stock at December 2022 (December 2021: 54%)
- Average LTV of 72% on new mortgages in 2022 (2021: 71%)

Tracker mortgages

- €5.1bn or 98% of trackers at December 2022 are on a capital and interest repayment basis
- 84% of trackers are Owner Occupier mortgages; 16% of trackers are Buy-to-Let mortgages
- Loan asset spread on ECB tracker mortgages was c.148bps¹ in 2022

Macroprudential rules

- 61% of Irish residential mortgage book (63% of owner occupied mortgages) originated since introduction of Central Bank of Ireland macroprudential rules in 2015
- Weighted average LTV for pre-2015 mortgages is c.40%

¹ Average customer pay rate of 170bps less Group average cost of funds of 22bps

Income statement

Net interest income analysis

	H1 2021			H2 2021			H1 2022			H2 2022		
	Average Volumes (€bn)	Gross Interest (€m)	Gross Rate (%)	Average Volumes (€bn)	Gross Interest (€m)	Gross Rate (%)	Average Volumes (€bn)	Gross Interest (€m)	Gross Rate (%)	Average Volumes (€bn)	Gross Interest (€m)	Gross Rate (%)
Ireland Loans	32.8	537	3.30%	32.3	526	3.23%	32.2	507	3.17%	32.7	527	3.20%
UK Loans	27.8	350	2.54%	26.8	341	2.53%	25.0	351	2.83%	22.6	396	3.47%
C&T	17.5	296	3.41%	18.1	317	3.47%	18.8	334	3.58%	19.7	457	4.59%
Total Loans and Advances to Customers	78.1	1,183	3.05%	77.2	1,184	3.04%	76.0	1,192	3.16%	75.0	1,380	3.65%
Liquid Assets ¹	36.8	(24)	(0.13%)	46.2	(32)	(0.14%)	49.3	(28)	(0.11%)	52.2	210	0.80%
Total Liquid Assets	36.8	(24)	(0.13%)	46.2	(32)	(0.14%)	49.3	(28)	(0.11%)	52.2	210	0.80%
Total Interest Earning Assets	114.9	1,159	2.03%	123.4	1,152	1.85%	125.3	1,164	1.87%	127.3	1,590	2.48%
Ireland Deposits	22.2	6	0.05%	22.5	9	0.08%	22.9	11	0.09%	24.6	1	0.01%
Credit Balances ²	47.1	18	0.08%	50.2	26	0.10%	53.2	32	0.12%	58.1	5	0.02%
UK Deposits	15.5	(40)	(0.52%)	14.3	(28)	(0.38%)	12.4	(17)	(0.28%)	10.0	(22)	(0.44%)
C&T Deposits	3.8	4	0.20%	3.9	4	0.20%	4.1	3	0.15%	4.8	(11)	(0.44%)
Total Deposits	88.7	(12)	(0.03%)	90.9	11	(0.02%)	92.7	29	0.06%	97.6	(27)	(0.05%)
Wholesale Funding ^{1,3}	14.6	(30)	(0.42%)	20.4	(40)	(0.39%)	21.3	(61)	(0.58%)	19.5	(154)	(1.56%)
Subordinated Liabilities	1.5	(30)	(3.95%)	1.9	(33)	(3.36%)	2.0	(36)	(3.69%)	1.8	(42)	(4.59%)
Total Interest Bearing Liabilities	104.9	(72)	(0.14%)	113.3	(61)	(0.11%)	116.0	(68)	(0.12%)	118.9	(223)	(0.37%)
Other ^{1,4}		(5)			48			(24)			43	
Net Interest Margin as reported	114.9	1,080	1.90%	123.4	1,139	1.83%	125.3	1,072	1.73%	127.3	1,410	2.20%
Average ECB Base rate			0.00%			0.00%			0.00%			1.23%
Average 3 month Euribor			(0.54%)			(0.56%)			(0.44%)			1.12%
Average BOE Base rate			0.10%			0.11%			0.71%			2.22%

¹ Volume impact of TLTRO included in liquid assets and wholesale funding; Income impact (€16m) of TLTRO in H1 22 and €51m in H2 2022 included in Other

² Credit balances in H2 2022: ROI €46.5bn, UK €5.3bn, C&T €6.2bn

³ Includes impact of credit risk transfer transactions executed in Nov 2017, Dec 2019, Oct 2021 and Dec 2021

⁴ Includes IFRS 16 lease expense, interest on certain FVPTL items and adjustments that are of a non-recurring nature such as customer termination fees and EIR adjustments

Non-performing exposures by portfolio

Composition (Dec-22)	Advances (€bn)	Non-performing exposures (€bn)	Non-performing exposures as % of advances	Impairment loss allowance (€bn)	Impairment loss allowance as % of non-performing exposures
Residential Mortgages	38.0	0.5	1.3%	0.1	30%
– Republic of Ireland	22.5	0.3	1.3%	0.1	34%
– UK	15.5	0.2	1.3%	0.0	24%
Non-property SME and corporate	21.5	1.6	7.3%	0.8	50%
– Republic of Ireland SME	7.2	0.6	8.1%	0.4	63%
– UK SME	1.6	0.1	7.2%	0.1	57%
– Corporate	12.7	0.9	6.9%	0.4	40%
Property and construction	8.2	0.4	5.1%	0.2	46%
– Investment	7.1	0.4	5.7%	0.2	45%
– Development	1.1	0.0	1.4%	0.0	83%
Consumer	5.4	0.1	2.7%	0.2	116%
Total loans and advances to customers	73.0	2.6	3.6%	1.3	49%

Composition (Dec-21)	Advances (€bn)	Non-performing exposures (€bn)	Non-performing exposures as % of advances	Impairment loss allowance (€bn)	Impairment loss allowance as % of non-performing exposures
Residential Mortgages	43.3	1.8	4.2%	0.5	28%
– Republic of Ireland	22.4	1.1	4.7%	0.4	39%
– UK	20.9	0.7	3.6%	0.1	12%
Non-property SME and corporate	20.8	1.3	6.3%	0.8	57%
– Republic of Ireland SME	7.0	0.7	10.0%	0.4	61%
– UK SME	1.7	0.1	7.4%	0.1	45%
– Corporate	12.1	0.5	4.1%	0.3	55%
Property and construction	8.6	1.0	12.2%	0.5	51%
– Investment	7.6	1.0	13.4%	0.5	50%
– Development	1.0	0.0	3.1%	0.0	56%
Consumer	5.2	0.2	2.6%	0.2	125%
Total loans and advances to customers	77.9	4.3	5.5%	2.0	46%

Portfolio by stage

Composition (Dec-22)	Gross carrying amount (before impairment loss allowance)					Impairment loss allowance					ILA % of gross loans
	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	
Sectoral analysis by stage											
Residential Mortgages	34,020	3,546	450	4	38,020	18	38	89	1	146	0.4%
- Ireland	19,733	2,484	251	4	22,472	8	22	69	1	100	0.4%
- UK	14,287	1,062	199	-	15,548	10	16	20	-	46	0.3%
Non-property SME and corporate	15,253	4,665	1,534	16	21,468	65	153	563	2	783	3.6%
- Ireland SME	4,931	1,683	561	-	7,175	39	63	269	-	371	5.2%
- UK SME	1,177	280	121	-	1,578	4	12	45	-	61	3.9%
- Corporate	9,145	2,702	852	16	12,715	22	78	249	2	351	2.8%
Property and construction	3,864	3,922	355	60	8,201	10	53	102	30	195	2.4%
- Investment	3,216	3,469	339	60	7,084	7	47	97	30	181	2.6%
- Development	648	453	16	-	1,117	3	6	5	-	14	1.3%
Consumer	4,694	510	146	-	5,350	49	41	81	-	171	3.2%
- BIF Consumer	1,553	225	27	-	1,805	3	4	9	-	16	0.9%
- Loans & Overdrafts	1,216	126	45	-	1,387	31	25	34	-	90	6.5%
- Credit Cards	736	-	23	-	759	4	-	10	-	14	1.8%
- Northridge	686	137	40	-	863	8	9	21	-	38	4.4%
- Unsecured Loans	503	22	11	-	536	3	3	7	-	13	2.4%
Total	57,831	12,643	2,485	80	73,039	142	285	835	33	1,295	1.8%

Composition (Dec-21) ¹	Gross carrying amount (before impairment loss allowance)					Impairment loss allowance					ILA % of gross loans
	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	
Sectoral analysis by stage											
Residential Mortgages	38,708	2,779	1,773	2	43,262	28	60	416	-	504	1.2%
- Ireland	19,573	1,776	1,047	2	22,398	17	47	362	-	426	1.9%
- UK	19,135	1,003	726	-	20,864	11	13	54	-	78	0.4%
Non-property SME and corporate	14,430	5,100	1,305	15	20,850	67	247	439	2	755	3.6%
- Ireland SME	4,258	2,076	680	-	7,014	39	136	258	-	433	6.2%
- UK SME	1,161	450	137	-	1,748	4	16	30	-	50	2.9%
- Corporate	9,011	2,574	488	15	12,088	24	95	151	2	272	2.3%
Property and construction	3,280	4,299	970	64	8,613	10	78	416	23	527	6.1%
- Investment	2,596	3,953	939	64	7,552	6	71	408	23	508	6.7%
- Development	684	346	31	-	1,061	4	7	8	-	19	1.8%
Consumer	4,863	229	137	-	5,229	65	31	76	-	172	3.3%
- BIF Consumer	1,731	46	26	-	1,803	7	3	11	-	21	1.2%
- Loans & Overdrafts	1,297	48	43	-	1,388	39	19	33	-	91	6.6%
- Credit Cards	720	-	27	-	747	8	-	9	-	17	2.3%
- Northridge	653	122	30	-	805	9	7	16	-	32	4.0%
- Unsecured Loans	462	13	11	-	486	2	2	7	-	11	2.3%
Total	61,281	12,407	4,185	81	77,954	170	416	1,347	25	1,958	2.5%

¹ Dec-21 figures have been restated to reflect the impact of the voluntary change in accounting policy for the presentation of portfolio fair value hedge adjustment

Non-property SME and corporate by stage^{1,2}

Composition (Dec-22)	Gross carrying amount					Impairment loss allowance					ILA % of gross loans
	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	
Non-property SME and corporate											
- Manufacturing	3,388	1,114	320	-	4,822	11	36	127	-	174	3.6%
- Administrative and support service activities	2,544	428	161	16	3,149	12	17	67	2	98	3.1%
- Wholesale and retail trade	1,713	395	77	-	2,185	7	10	43	-	60	2.7%
- Agriculture, forestry and fishing	1,282	350	100	-	1,732	10	11	40	-	61	3.5%
- Accommodation and food service activities	608	794	195	-	1,597	3	16	56	-	75	4.7%
- Human health services and social work activities	880	444	199	-	1,523	3	17	40	-	60	3.9%
- Financial and insurance activities	921	40	10	-	971	1	3	5	-	9	0.9%
- Transport and storage	562	165	107	-	834	2	6	43	-	51	6.1%
- Professional, scientific and technical activities	643	154	32	-	829	3	5	21	-	29	3.5%
- Other services	579	91	97	-	767	2	6	25	-	33	4.3%
- Real estate activities	390	246	98	-	734	5	9	49	-	63	8.6%
- Education	418	51	1	-	470	2	2	1	-	5	1.1%
- Arts, entertainment and recreation	241	142	47	-	430	1	8	18	-	27	6.3%
- Other sectors	1,084	251	90	-	1,425	3	7	28	-	38	2.7%
Total	15,253	4,665	1,534	16	21,468	65	153	563	2	783	3.6%

Composition (Dec-21) ³	Gross carrying amount (before impairment loss allowance)					Impairment loss allowance					ILA % of gross loans
	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	Stage 1 €m	Stage 2 €m	Stage 3 €m	POCI €m	Total €m	
Non-property SME and corporate											
- Manufacturing	3,239	876	127	-	4,242	12	39	32	-	83	2.0%
- Administrative and support service activities	1,803	762	122	15	2,702	7	41	51	2	101	3.7%
- Wholesale and retail trade	1,895	301	111	-	2,307	10	16	49	-	75	3.3%
- Agriculture, forestry and fishing	1,427	159	124	-	1,710	11	7	36	-	54	3.2%
- Accommodation and food service activities	243	1,231	227	-	1,701	1	44	53	-	98	5.8%
- Human health services and social work activities	994	604	65	-	1,663	5	30	21	-	56	3.4%
- Financial and insurance activities	988	50	16	-	1,054	2	4	7	-	13	1.2%
- Transport and storage	568	189	150	-	907	3	8	56	-	67	7.4%
- Other services	619	170	97	-	886	2	11	48	-	61	6.9%
- Real estate activities	418	242	112	-	772	5	15	46	-	66	8.5%
- Professional, scientific and technical activities	578	99	26	-	703	4	3	9	-	16	2.3%
- Arts, entertainment and recreation	199	233	60	-	492	-	21	16	-	37	7.5%
- Education	375	28	1	-	404	2	1	-	-	3	0.7%
- Other sectors	1,084	156	67	-	1,307	3	7	15	-	25	1.9%
Total	14,430	5,100	1,305	15	20,850	67	247	439	2	755	3.6%

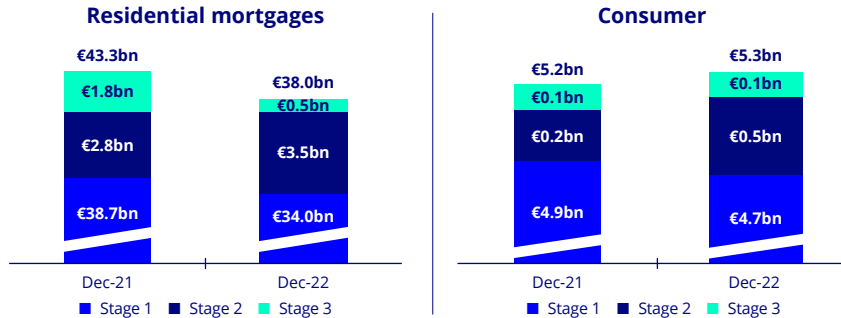
¹ The Non-property SME and corporate portfolio is analysed by NACE code. The NACE code classification system is a pan-European classification system that groups organisations according to their business activities

² Exposures to NACE codes totalling less than €400 million are grouped together as 'Other sectors'. The NACE codes reported in the table above can therefore differ period on period

³ Dec-21 figures have been restated to reflect the impact of the voluntary change in accounting policy for the presentation of portfolio fair value hedge adjustment

Residential mortgages / Consumer loans

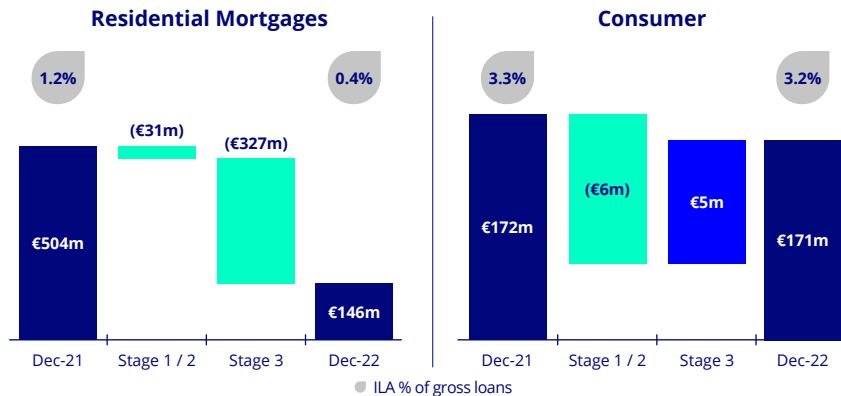
Gross loans by stage



Residential mortgages

- Mortgage portfolios 53% of Group loan book
 - Average LTV of 53% on stock
 - 92% of the portfolio has LTV < 80%
- Stage 2 loans increased from €2.8bn at FY 2021 to €3.5bn at FY 2022 reflecting net impact of portfolio activity (incl. credit risk assessments) and model updates
- Stage 3 loans reduced by €1.3bn to €0.5bn primarily reflecting NPE portfolio disposal
- Stage 3 cover decreased to 20% at FY 2022 (FY 2021: 23%) as NPE portfolio disposals removed longer in default cases with higher average cover than the retained Stage 3 portfolio
- €0.4bn reduction in ILA primarily reflects the impact of NPE disposals (ILA utilisation of €0.4bn)
- Total impairment cover decreased from 1.2% at FY 2021 to 0.4% at FY 2022, reflecting impact of NPE disposals

ILA movement

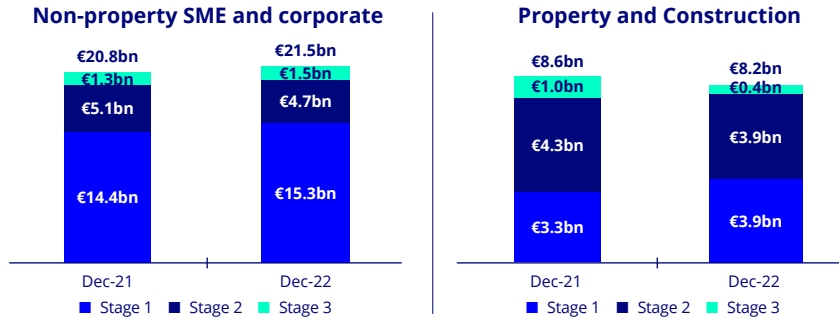


Consumer

- 7% of Group loan book
- Stage 2 loans increased from €0.2bn at FY 2021 to €0.5bn at FY 2022 primarily reflecting portfolio activity (incl. credit risk assessments)
- No material change in ILA reflecting offsetting dynamics. ILA increases from FLI/model updates and portfolio activity, offset by ILA reduction from removal of the COVID-19 PMA
- Total impairment cover remained stable at 3.2% (3.3% at FY 2021)

Non-property SME and corporate / Property & Construction

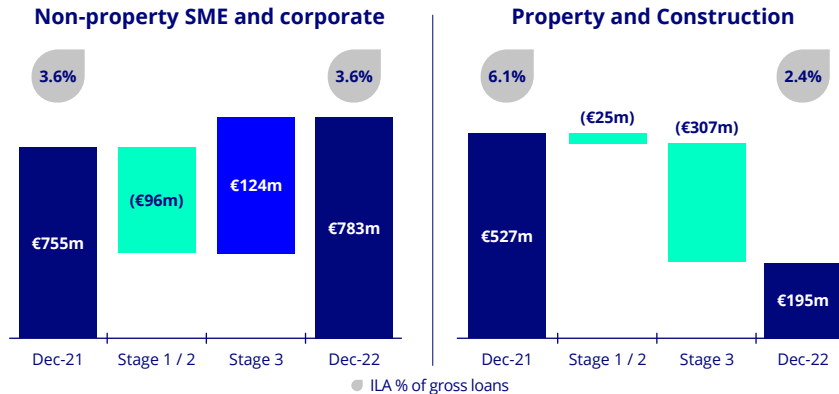
Gross loans by stage



Non-property SME and corporate

- 29% of Group loan book, well diversified by geography and sector
- €0.4bn decrease in stage 2 loans since FY 2021 given the removal of the COVID-related PMA and net repayments in 2022, offset by FLI/model updates
- Stage 3 balances increased by €0.2bn given emergence of new defaults in the Corporate portfolio, with stage 3 cover increasing to 36% (FY 2021: 33%) including application of new NPE PMA
- Total impairment cover of 3.6% at FY 2022 was stable vs FY 2021, and remains higher than FY 2019 (2.4%)
- While impairment cover has remained stable on a total portfolio basis since FY 2021, there has been some individual portfolio movement, including
 - Manufacturing coverage 3.6% (FY 2021: 2.0%);
 - Accommodation and food services coverage 4.7% (FY 2021: 5.8%);
 - Wholesale and retail trade coverage 2.7% (FY 2021: 3.3%)

ILA movement



Property and Construction

- 11% of Group loan book; €7.1bn investment property; €1.1bn development lending
- €0.4bn reduction in stage 2 loans in FY 2022 due to net repayments/redemptions and removal of the COVID-19 PMA, partly offset by increases due to FLI/model updates
- Decrease in stage 3 loans to €0.4bn (FY 2021: €1.0bn) reflects NPE resolution actions for large legacy cases, with limited emergence of new defaults
- Total impairment cover decreased from 6.1% at FY 2021 to 2.4% at FY 2022, driven by the resolution of large legacy cases with higher than average ILA cover
- Investment property exposures Office (36%), Retail (25%), Residential (21%) and Other (18%);

Forward looking information – macroeconomic scenarios

31 December 2022	Ireland			United Kingdom		
	2023	2024	2025-2027	2023	2024	2025-2027
Central scenario – 45% probability weighting						
GDP growth ¹	4.1%	3.8%	3.1%	(0.6%)	0.7%	1.9%
GNP growth ¹	3.7%	2.8%	3.0%	n/a	n/a	n/a
Unemployment rate ²	4.9%	4.9%	4.8%	4.4%	4.8%	4.2%
Inflation (CPI) ²	6.4%	2.7%	2.0%	7.6%	2.7%	1.6%
Residential property price growth ³	0.0%	0.0%	2.0%	(7.0%)	(4.0%)	1.7%
Commercial property price growth ³	(6.0%)	(2.5%)	1.8%	(10.5%)	(2.5%)	2.2%
Upside scenario – 15% probability weighting						
GDP growth ¹	4.6%	4.5%	3.4%	0.2%	1.4%	2.1%
GNP growth ¹	4.2%	3.7%	3.3%	n/a	n/a	n/a
Unemployment rate ²	4.5%	4.4%	4.3%	4.2%	4.1%	3.7%
Inflation (CPI) ²	5.5%	2.4%	2.0%	6.8%	1.7%	1.7%
Residential property price growth ³	2.0%	1.0%	1.7%	(4.0%)	(2.0%)	2.0%
Commercial property price growth ³	(3.5%)	(0.5%)	2.7%	(8.0%)	0.0%	2.7%
Downside scenario 1 – 25% probability weighting						
GDP growth ¹	2.0%	2.8%	3.0%	(2.0%)	(1.2%)	1.8%
GNP growth ¹	1.8%	2.0%	2.8%	n/a	n/a	n/a
Unemployment rate ²	6.0%	6.6%	6.4%	5.3%	6.5%	6.2%
Inflation (CPI) ²	8.5%	3.0%	1.8%	8.7%	3.6%	1.5%
Residential property price growth ³	(11.0%)	(4.0%)	0.0%	(13.0%)	(7.0%)	(0.7%)
Commercial property price growth ³	(9.5%)	(6.0%)	0.0%	(14.0%)	(6.0%)	0.3%
Downside scenario 2 – 15% probability weighting						
GDP growth ¹	0.0%	1.0%	2.8%	(3.3%)	(3.0%)	1.5%
GNP growth ¹	(0.4%)	(0.1%)	2.7%	n/a	n/a	n/a
Unemployment rate ²	7.1%	8.8%	8.9%	6.2%	8.2%	8.2%
Inflation (CPI) ²	7.2%	2.9%	1.6%	9.2%	4.0%	1.5%
Residential property price growth ³	(15.0%)	(8.0%)	(1.7%)	(17.0%)	(11.0%)	(1.7%)
Commercial property price growth ³	(14.5%)	(8.5%)	(1.8%)	(19.0%)	(8.5%)	(1.7%)

¹ Annual growth rate

² Average yearly rate

³ Year-end figures

ILA sensitivity to macroeconomic scenarios

The following table indicates the approximate extent to which impairment loss allowance (ILA), excluding Group management adjustments, would be higher or lower than reported were a 100% weighting applied to the central, upside and downside future macroeconomic scenarios respectively.

31 December 2022	Multiple scenarios	Change in impairment loss allowance							
		Central scenario		Upside scenario		Downside scenario 1		Downside scenario 2	
		Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %
Impact of applying only a central, upside or downside scenario rather than multiple probability weighted scenarios ¹									
Total	1,235	(112)	(10%)	(167)	(14%)	173	14%	593	48%

The following table indicates the approximate extent to which impairment loss allowances for the residential mortgage portfolios, would be higher or lower than the application of a central scenario if there was an immediate change in residential property prices at the reporting date. Although such changes would not be observed in isolation, as economic indicators tend to be correlated in a coherent scenario, this gives insight into the sensitivity of the Group's impairment loss allowance to a once-off change in residential property values.

31 December 2022	Central scenario	Change in impairment loss allowance							
		Residential property price reduction of 10%		Residential property price reduction of 5%		Residential property price increase of 5%		Residential property price increase of 10%	
		Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %	Impairment loss allowance €m	Impact %
Impact of an immediate change in residential property prices compared to a central scenario impairment loss allowance									
Residential mortgages	120	17	14%	8	7%	(7)	(6%)	(13)	(11%)

¹ The scenarios outlined in the table are based on the FLI weightings outlined on slide 64

Capital and liquidity

	Dec-21 (€bn)	Dec-22 (€bn)
Customer loans	76	72
Liquid assets	50	49
Other assets	29	30
Total assets	155	151
Customer deposits	93	99
Wholesale funding	21	11
Shareholders' equity	10	11
Other liabilities	31	30
Total liabilities	155	151
TNAV per share	€8.80	€9.01
Closing EUR / GBP FX rates	0.84	0.89

	Dec-21	Dec-22
Liquidity Coverage Ratio	181%	221%
Net Stable Funding Ratio	144%	163%
Loan to Deposit Ratio	82%	73%

Liquidity

- Funding and liquidity remains strong from stable customer deposits and MREL issuance
- Liquidity Ratios LCR 221% and NSFR 163% significantly above regulatory requirements of 100% for both ratios

Customer deposits: €99bn

- Overall Group customer deposit volumes of €99bn at 31 Dec 2022 are €6bn higher than 31 Dec 2021, due to growth in Retail Ireland of €11bn, predominantly driven by higher household and SME volumes and customer migration from banks exiting the Irish market, partially offset by lower Retail UK deposits of €5bn arising from deleveraging in line with strategy

Wholesale funding: €11bn

- €10bn lower than Dec 2021 primarily due to the full repayment of TLTRO funding €11bn, an ACS bond maturity of €1bn and MREL issuance of €2bn
- MREL ratio of 31.5% (RWA Basis) at Dec 2022

Leverage Ratio

- Fully Loaded Leverage Ratio: 6.4%
- Regulatory Leverage Ratio: 6.5%

Tangible Net Asset Value

- TNAV increased c.2% to €9.01 since Dec 21, with the increase primarily reflecting profit for the period, partially offset by goodwill on acquisition of Davy

Ordinary shareholders' equity and TNAV

Movement in ordinary shareholders' equity	Dec-21 (€m)	Dec-22 (€m)
Ordinary shareholders' equity at beginning of period	8,587	10,304
Movements:		
Profit / (Loss) for the period	1,055	897
Impact of adopting IFRS 9	-	-
Dividend paid to ordinary shareholders	-	(54)
Dividends on preference equity interests	-	(8)
Distribution on other equity instruments – additional tier 1 coupon (net of tax)	(68)	(69)
Re-measurement of the net defined benefit pension liability	597	91
Debt instruments at FVOCI reserve movements	(34)	(146)
Available for sale (AFS) reserve movements	-	-
Cash flow hedge reserve movements	(10)	5
Liability credit reserve movements	-	15
Foreign exchange movements	184	(93)
Other movements	(7)	(43)
Shareholder equity issued during the period (AT1)	-	-
Reserve for stock to be redeemed	5	-
Ordinary shareholders' equity at end of period	10,304	10,899
Tangible net asset value	Dec-21 (€m)	Dec-22 (€m)
Ordinary shareholders' equity at the end of period	10,304	10,899
Adjustments:		
Intangible assets and goodwill	(852)	(1,276)
Own shares held for benefit of life assurance policyholders	20	10
Tangible net asset value (TNAV)	9,472	9,633
Number of ordinary shares in issue at the end of the period excluding treasury shares	1,076	1,069
TNAV per share (€)	€8.80	€9.01

Fully Loaded CET1 ratio

Capital ratios – 31 December 2022

	Fully loaded ratio (€bn) Dec-21	Fully loaded ratio (€bn) Dec-22
Total Equity	11.3	11.9
Foreseeable distribution ¹	(0.1)	(0.3)
Less Additional Tier 1	(1.0)	(1.0)
Deferred Tax Assets	(1.1)	(1.0)
Intangible assets and goodwill	(0.5)	(1.0)
Expected loss deduction	0.0	(0.2)
Pension Fund Asset	(0.6)	(0.6)
Other items ²	(0.5)	(0.5)
Common Equity Tier 1 Capital	7.4	7.3
Credit RWA	35.5	35.9
Operational RWA	4.3	4.8
Market, Counterparty Credit Risk and Securitisations	2.5	2.6
Other Assets / 10% / 15% threshold deduction	3.9	4.2
Total RWA	46.2	47.5
Common Equity Tier 1 ratio	16.0%	15.4%
Total Capital ratio	21.4%	20.5%
Leverage ratio	6.2%	6.4%

¹ A foreseeable distribution of €350 million (31 December 2021: €104 million) has been deducted reflecting proposed ordinary dividend of €225 million, as required under Article 2 of European Union Regulation No. 241/2014, and proposed share buyback of €125 million which is subject to regulatory approval

² Other items primarily include prudential valuation adjustment, 10%/15% deduction and calendar provisioning deduction

Regulatory capital requirements

Pro forma CET1 regulatory capital requirements	2022	2023	2024
Pillar 1 – CET1	4.50%	4.50%	4.50%
Pillar 2 Requirement (P2R)	1.27%	1.27%	1.27%
Capital Conservation Buffer (CCB)	2.50%	2.50%	2.50%
Ireland Countercyclical buffer (CCyB) ¹	0.00%	0.61%	0.92%
UK Countercyclical buffer (CCyB)	0.26%	0.52%	0.52%
US and other (c.10% of RWA)	0.01%	0.01%	0.01%
O-SII Buffer (<i>phase in July each year</i>)	1.50%	1.50%	1.50%
Systemic Risk Buffer – Ireland	-		
Pro forma minimum CET1 regulatory requirements	10.04%	10.91%	11.22%
Pillar 2 Guidance (P2G)	Not disclosed in line with regulatory preference		

Regulatory capital requirements

- The Group is required to maintain a CET1 ratio of 10.04% on a regulatory basis at 31 December 2022, increasing to 10.91% in Dec 2023 (excluding P2G)
- 2023 requirements include the phase-in of (i) the ROI CCyB to 0.5% from Jun 2023 and to 1.0% effective Nov 2023; and (ii) the UK CCyB to 2% from Jul 2023
- 2024 requirements assume Ireland CCyB increased to 1.5%¹
- CET1 headroom of c.585bps to Dec 2022 regulatory capital requirements of 10.04%
- Regulatory total capital ratio of 21.0% at Dec 2022 provides headroom of c.650bps above 2022 total capital requirement of 14.52%

¹ The CBI stated its intention to increase the ROI CCyB to 1.5% by mid-2023 (effective mid-2024) conditional on macro-financial conditions, which if introduced would increase the Group's capital requirement by a further c.0.3% in 2024 vs end 2023 requirements

Risk weighted assets (RWAs) / Leverage ratio

Customer lending average credit risk weights – Dec 2022^{1,2}

(Based on regulatory exposure class)

	EAD ³ (€bn)	RWA (€bn)	Avg. Risk Weight
Ireland Mortgages	22.3	5.1	23%
UK Mortgages	16.0	3.3	21%
SME	15.7	11.3	72%
Corporate	12.4	11.1	90%
Other Retail	5.9	4.3	73%
Customer lending credit risk	72.4	35.2	49%

- IRB approach accounts for:
 - 55% of credit EAD (Dec 2021: 55%)
 - 70% of credit RWA (Dec 2021: 70%)
- Regulatory RWA has increased from €46.4bn at Dec 2021 to €47.5bn at Dec 2022. The increase primarily reflects acquisition of Davy, book mix change and new lending

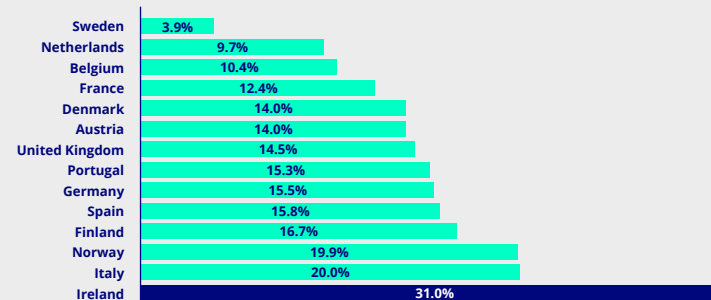
Leverage Ratio

- Fully Loaded leverage ratio: 6.4%
- Regulatory leverage ratio: 6.5%

EBA Transparency Exercise 2022

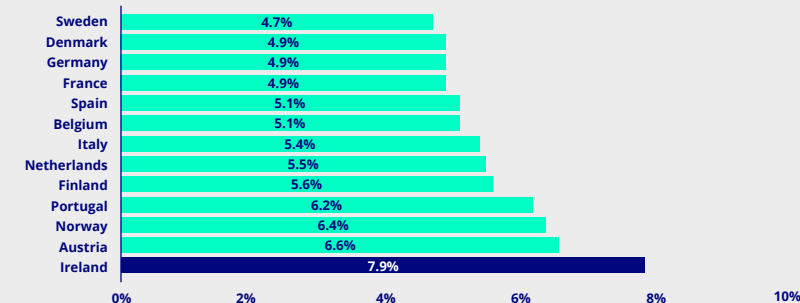
Country by Country Average IRB risk weights

Residential Mortgages – Jun 2022



EBA Risk Dashboard – Jun 2022

Country by Country Average Regulatory Leverage ratios



¹ EAD and RWA include both IRB and Standardised approaches and comprise both non-defaulted and defaulted loans

² Securitised exposures are excluded from the table (i.e. excludes exposures included in CRT transactions)

³ Exposure at default (EAD) is a regulatory estimate of credit risk exposure consisting of both on balance exposures and off balance sheet commitments

Return on tangible equity (RoTE)

FY22: Headline vs. Adjusted

	FY 2022 Headline (€m)	Adjustments			FY 2022 Adjusted (€m)
		Additional gains & valuation items, net of tax	Adjusted for CET1 ratio at 14.0%	Pension Surplus	
Profit for the period	897				
Coupon on Additional Tier 1 securities	(69)				
Preference share dividends	(8)				
Adjusted profit after tax	820	20	-	-	840
At December 2022					
Shareholders' equity	10,899		(596)	(736)	9,568
Intangible assets	(1,276)				(1,276)
Shareholders' tangible equity	9,623		(596)	(736)	8,291
Average shareholders' tangible equity	9,844	-	(816)	(1,111)	7,917
Return on tangible equity (RoTE)	8.3%				10.6%
Profit after tax (per above)					820
Average CET1 @ 14%					6,610
Return on Capital					12.4%

- **FY 2022 adjusted return on tangible equity is adjusted for:**
 - Additional gains and valuation items, net of tax €20m
 - Average shareholders' tangible equity calculated on a CET1 Ratio at 14.0% - €816m
 - Removal of average pension surplus €1,111m
- Tangible Net Asset Value (TNAV) per share as at end December 2022 was €9.01, or €8.32 excluding the pension surplus

Cost income ratio: FY 2022

Headline vs Adjusted

	FY 2022 Headline (€m)	Pro forma adjustments (€m)	FY 2022 Pro forma (€m)
Net interest income	2,482		2,482
Other income			
– Business income	774		774
– Additional gains	100	(100)	
– Other valuation items	(122)	122	
Total Income	3,234	22	3,256
Costs			
– Operating expenses	(1,746)	–	(1,746)
Costs	(1,746)	–	(1,746)
Cost income ratio	54%		54%

- **Cost income ratio excludes:**
 - Levies and regulatory charges
 - Non-core items

- **FY 2022 adjusted cost income ratio is adjusted for:**
 - Additional gains and valuation items of (€22m)

IFRS 17 – key messages

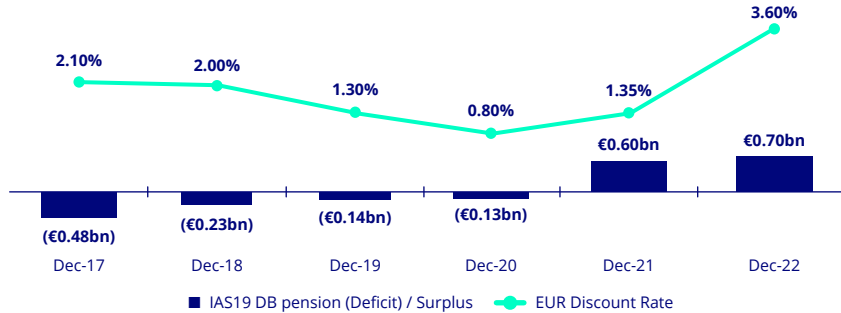
Impact on Wealth and Insurance (2022) ¹	IFRS 4 (€m)	IFRS 17 (€m)
Income	295	135-160
Cost	(140)	(60-70)
Operating Profit	155	75-95

- **IFRS 17 is an accounting change which impacts the phasing of profit recognition for insurance contracts**
 - Under IFRS 4, expected future profit on insurance contracts is recognised as new business income at inception
 - Under IFRS 17, profit on new business will no longer be recognised upfront and is deferred to the balance sheet and recognised over the period the service is provided
 - Most one-off assumption changes are also deferred and released over the service period
- **IFRS 17 will not change the economic value of the insurance business**
 - Cash flows and capital generation from the W&I business remain unchanged
- **IFRS 17 will not impact ability to upstream dividends from W&I**
 - Solvency II will continue to drive the business' ability to upstream dividends
- **IFRS 17 impact on TNAV**
 - The estimated impact is a reduction in shareholders' equity/TNAV in the range of €350 million to €390 million as at the transition date of 1 January 2022. A range has been disclosed, pending finalisation of all assumptions impacting the measurement of the Group's insurance contract liabilities under IFRS 17 at that date. Group TNAV is estimated to be impacted by c.4% as a result of IFRS 17 implementation
- **IFRS 17 impact on CET1**
 - Expected IFRS 17 transitional impact of c.30bps CET1 driven by reduction in equity, reflecting derecognition of previously recognised upfront IFRS 4 profits, and due to NIAC equity being consolidated into the Group's capital position

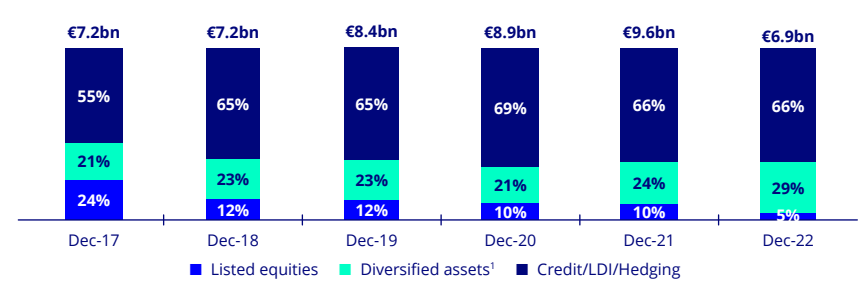
¹ This represents the estimated impact on 2022 profitability from the implementation of IFRS 17, based on a number of assumptions which have not been finalised. Final 2022 impacts will be provided in 2023

Defined benefit pension schemes

Group IAS19 Defined Benefit Pension (deficit)/surplus

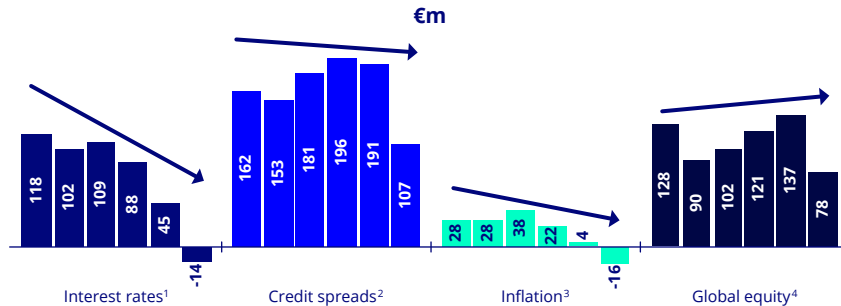


Total Group defined benefit pension scheme assets (%)



¹ Diversified assets includes infrastructure, private equity, hedge funds and property

IAS19 pension sensitivities
(Dec 2017 / Dec 2018 / Dec 2019 / Dec 2020 / Dec 2021/Dec 2022)



¹ Sensitivity of Group funding requirement to a 0.25% decrease in interest rates
² Sensitivity of IAS19 liabilities to a 0.10% decrease in credit spread over risk free rates
³ Sensitivity of Group funding requirement to a 0.10% increase in long term inflation
⁴ Sensitivity of Group assets to a 5% movement in global equity markets with allowance for other correlated diversified asset classes

- IAS19 net pension surplus of €0.7bn at Dec 2022 (€0.6bn net surplus Dec 2021). Schemes in surplus €0.736bn, schemes in deficit €0.036bn
- Both euro and sterling discount rates increased significantly over the year (225 bps and 310 bps respectively) primarily due to increases in long term risk free interest rates
- The discount rate increases resulted in a reduction in Group DB pension scheme liabilities, partially offset by a corresponding reduction in the interest rate hedging assets
- Long term euro inflation assumptions increased in the period (by 75bps) while long term sterling inflation assumptions reduced marginally, with the resulting increase in liabilities partially offset by the increase in inflation hedging assets
- The decrease in asset valuations over the period has changed the percentage mix in the overall asset portfolio. At 31/12/22 the largest pension scheme, BSPF, was in the process of further de-risking its investment strategy. When completed this will result in a further reduction in return-seeking assets and an increase in Credit/LDI/Hedging assets
- The IAS19 Pension Sensitivities graphs demonstrate the reduction over recent years in the sensitivity of the Group's pension schemes to movements in interest rates, credit spreads, inflation and equities

Forward-looking statement

This document contains forward-looking statements with respect to certain of the Bank of Ireland Group plc (the 'Company' or 'BOIG plc') and its subsidiaries' (collectively the 'Group' or 'BOIG plc Group') plans and its current goals and expectations relating to its future financial condition and performance, the markets in which it operates and its future capital requirements. These forward-looking statements often can be identified by the fact that they do not relate only to historical or current facts. Generally, but not always, words such as 'may,' 'could,' 'should,' 'will,' 'expect,' 'intend,' 'estimate,' 'anticipate,' 'assume,' 'believe,' 'plan,' 'seek,' 'continue,' 'target,' 'goal,' 'would,' or their negative variations or similar expressions identify forward-looking statements, but their absence does not mean that a statement is not forward-looking.

Examples of forward-looking statements include, among others: statements regarding the Group's near term and longer term future capital requirements and ratios, loan to deposit ratios, expected impairment charges, the level of the Group's assets, the Group's financial position, future income, business strategy, projected costs, margins, future payment of dividends, future share buybacks, the implementation of changes in respect of certain of the Group's pension schemes, estimates of capital expenditures, discussions with Irish, United Kingdom, European and other regulators, plans and objectives for future operations, and the impact of Russia's invasion of Ukraine particularly on certain of the above issues and generally on the global and domestic economies. Such forward-looking statements are inherently subject to risks and uncertainties, and hence actual results may differ materially from those expressed or implied by such forward-looking statements.

Such risks and uncertainties include, but are not limited to, those as set out in the Risk Management Report in the Group's Annual Report for the year ended 31 December 2022. Investors should also read 'Principal Risks and Uncertainties' in the Group's Annual Report for the year ended 31 December 2022 beginning on page 133.

Nothing in this document should be considered to be a forecast of future profitability, dividend forecast or financial position of the Group and none of the information in this document is or is intended to be a profit forecast, dividend forecast, or profit estimate. Any forward-looking statement speaks only as at the date it is made. The Group does not undertake to release publicly any revision to these forward-looking statements to reflect events, circumstances or unanticipated events occurring after the date hereof.

Contact Details

For further information please contact:

- **Group Chief Financial Officer**

Mark Spain

tel: +353 1 250 8900 ext. 43291

mark.spain@boi.com

- **Investor Relations**

Darach O'Leary

tel: +353 1 250 8900 ext. 44711

darach.oleary@boi.com

Eamonn Hughes

tel: +353 1 250 8900 ext. 35055

eamonn.hughes@boi.com

Owen Callan

tel: +353 1 250 8900 ext. 45092

owen.callan@boi.com

Philip O'Sullivan

tel: +353 1 250 8900 ext. 35328

philip.osullivan1@boi.com

- **Capital Management**

Tony Morley

tel: +353 1 250 8900 ext. 41974

tony.morley@boi.com

Alan Elliott

tel: +353 1 250 8900 ext. 44371

alan.elliott@boi.com

Alan McNamara

tel: +353 1 250 8900 ext. 48725

alan.mcnamara@boi.com

- **Group Corporate Affairs**

Damien Garvey

tel: +353 86 8314435

damien.garvey@boi.com

- **Investor Relations website**

www.bankofireland.com/investor

